

November 26, 2018

ACE INTERNATIONALIZATION LAB STEERING COMMITTEE MEMBERS

Re: ACE Internationalization Lab Steering Committee Charge

Dear Committee Members:

The ACE Internationalization Lab Steering Committee for 2018-20 offers an exciting opportunity to review and advance international activities and programs at UC Santa Cruz.

Internationalization has become an increasingly important element of teaching and research: UC Santa Cruz faculty and students study global issues and global contexts. We reach across the world to engage in dialogue and to develop research partnerships, new knowledge, and transformational creative work. Connecting with global perspectives and with international scholars and students contributes to UC Santa Cruz's academic quality and to the educational experience of all students. These experiences help our graduates to understand better those with whom we share the planet and to live and work effectively in an increasingly interconnected environment.

This internationalization project will work synergistically with our strategic academic planning, specifically the Design Principles developed by our students, staff, and faculty—many of which have intimate links with internationalization:

1. Drive research and creative work that transform our world
2. Create enriching experiential learning and research opportunities for students
3. Engage and support a diverse faculty, staff, and student body
4. Support generative interdisciplinary connections in research and teaching
5. Expand excellence in innovation in areas distinctive to UC Santa Cruz, such as social justice, diversity and sustainability

Internationalization also provides new opportunities for distinction in the three areas of transdisciplinary research and teaching defined by the [Academic Priority Areas in our Strategic Academic Plan](#): Earth Futures, Justice in a Changing World, and Digital Interventions.

On this committee, your work should be inclusive, should consider the institution as a whole, and should extend to colleagues in as many disciplinary and functional areas as possible. Steering Committee membership is designed to be representative of the faculty. I encourage you to include additional faculty and staff, as appropriate, in sub-committees.

The charge of the UC Santa Cruz Internationalization Laboratory Steering Committee is to:

- Serve as the leadership team for UC Santa Cruz's participation in the ACE Internationalization Laboratory.
- Carry out a comprehensive review of the current state of internationalization activities at UC Santa Cruz.
- Facilitate, encourage, and frame a conversation on internationalization within the broader campus community.

- Designate priorities for internationalization on our campus and propose a realistic plan for advancing and implementing them.

This is an exciting initiative for our campus and one that can improve and reinvigorate UC Santa Cruz's long-standing and well-established international programs. Your work promises to have broad and long-lasting impact on our campus, and I encourage you to think creatively and boldly about ways to expand our international capacity. I thank you for your willingness to lead our efforts in this crucial facet of campus strategic planning.

I look forward to receiving the committee's assessment of the current state of internationalization on our campus by September 1, 2019, and the final strategic and implementation plan July 31, 2020.

Sincerely,



Marlene Tromp
Campus Provost and
Executive Vice Chancellor

- cc: Therese Ammiro, Interim Dean, University Extension
David Belanger, Acting Dean, Physical & Biological Sciences
George Blumenthal, Chancellor
Keith Brant, Vice Chancellor, University Relations
Elizabeth Cowell, University Librarian
Margaret Delaney, Vice Chancellor, Planning & Budget
Sarah Latham, Vice Chancellor, Business & Administrative Services
Kimberly Lau, Chair, Academic Senate
Herbert Lee, Vice Provost, Academic Affairs
Jaye Padgett, Vice Provost, Student Success
Ashish Sahni, Associate Chancellor
Susan Solt, Dean, Arts
Tyler Stovall, Dean, Humanities
Van Williams, Vice Chancellor, Information Technology Services
Alexander Wolf, Dean, Baskin School of Engineering
- bc: Cari Betterman, Executive Assistant, Planning & Budget
Andrea Cohen, Special Projects Manager, Office of the Campus Provost
Tracy Crick, Executive Assistant, Undergraduate Education
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Monika Jung, Executive Assistant, University Library
Matthew Mednick, Director, Academic Senate
Cindy Miller, Executive Assistant, Information Technology Services
Matthew Mullin, Executive Assistant, Arts
Mai Nguyen, Executive Assistant, University Extension
Judy Plummer, Executive Assistant, Humanities

Linda Rhoads, Chief of Staff, Office of the Campus Provost
Paula Schneider, Executive Assistant, Physical & Biological Sciences
Shanti Singh, Executive Assistant, University Relations
Barbara Smee, Executive Assistant, Graduate Studies
Andrea Taylor, Executive Assistant, Baskin School of Engineering
Teresa Velasco-Huidor, Executive Assistant, Office of Research
Lezlie Ward, Executive Assistant, Student Success
Erika Wolford, Executive Assistant, Academic Affairs
Wendy Wurster, Executive Assistant, Business & Administrative Services
Administrative Records

ACE INTERNATIONALIZATION LAB STEERING COMMITTEE MEMBERS

MATTHEW CLAPHAM, Committee Co-chair, Professor, Earth and Planetary Sciences
BECKY GEORGE, Committee Co-chair, Assistant Vice Provost, Global Engagement
JEREMY HOURIGAN, Committee Co-chair, Associate Professor, Earth & Planetary Sciences
RICHARD HUGHEY, Committee Co-chair, Interim Vice Provost, Global Engagement, Vice
Provost and Dean, Undergraduate Education
KATHARYNE MITCHELL, Committee Co-chair, Dean, Social Sciences
SCOTT BRANDT, Vice Chancellor, Office of Research
ELISABETH CAMERON, Professor, History of Art and Visual Culture
LISBETH HAAS, Professor, History
GALEN JARVINEN, Special Assistant, Planning & Budget
STEVE KANG, Distinguished Chair and Professor, Electrical and Computer Engineering
LORI KLETZER, Vice Provost and Dean, Graduate Studies
TRACY LARRABEE, Associate Dean for Undergraduate Affairs, Baskin School of
Engineering
FLORA LU, Provost, Colleges Nine and Ten, Professor, Environmental Studies
KATIA OBRACZKA, Professor, Computer Science and Engineering
MASSIMILIANO TOMBA, Professor, History of Consciousness